

## Greetings and Thank You



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## Early DISCLAIMER

- It's ALL VACATION!!!
- Nothing overtly said or simply implied today has any direct ties to Oswego County Government, Harborfest, anyone else I do, did and/or might work for, or with, or my dog Bayley.

■ Presentation Copyright Dale A. Currier, CEM, MEP 2016

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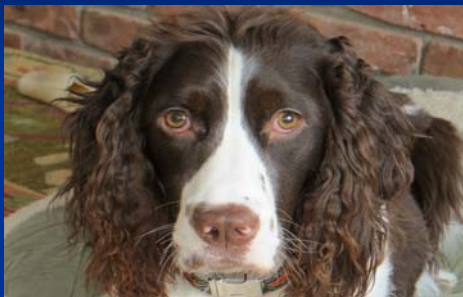
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## Bayley



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**In the Past.....**



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**...Maritime SAR Fun**



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**...and There's MORE!!!**



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## Oswego HARBORFEST !!!



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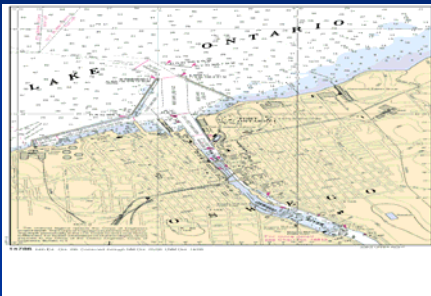
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## A River Runs Through It



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## It's Huge!!



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## Be Careful What You Wish For...

### ■ IN THE BEGINNING...

- 29 Years Ago – Local Arts and Music
- 15,000 people - 4 days - 3 venues

### ■ YEAR 3 !!!!!

A contact to Willard Scott...

- 300,000 people – overnight!
- No emergency plan!!!
- The festival has never....

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## World Class Fireworks



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## And There is Paddlefest



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## Don't Gamble....



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## Events are Intricate



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## “In A World Where....”

- Our World's Changing...
- WEATHER - More Severe and Different
- PUBLIC – Higher Safety Expectations
- EVENTS – More Complex , incl. elements
- GOVERNMENT - “Guidance”
- LITIGATION– More, Bigger, Longer

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## \$50 Million and Climbing



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## 16 Footers



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## Changes and More Changes

- ... want to hurt us in large numbers...
  - Terrorist Acts – Bio, Bombs, Chemicals
- More Money at Stake –
  - Sponsorships
  - Concert Ticket prices
  - Insurance
- Public Expects More Exciting Experiences!

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## Oswego Harbor - 1900



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## USCG Station Oswego



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**Post 9-11 Change !!**



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## HELO OPS



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## Manage the FUTURE

- Be the *professional skeptic* !!!!
- **ASK** "What Could Go Wrong If we...?"
- "What else? And what else...?"
  
- **EXPECT** Things to Go Wrong!!!
- Determine **YOUR Resilience** for Potential Consequences

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## Words To Ponder

- "If you do not change direction, you may end up where you are heading!"
  - Chinese Philosopher, Lao Tzu

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## Resource Priorities



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## “Are You Out ....?”



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## Clandestine Help



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## VIP Assistance



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## DECISIONS - OODA LOOP

- **OBSERVE** – Look closely and Quickly
- **ORIENT** – Where do YOU fit into the picture? [Situational Awareness]
- **DECIDE** – Based on Need and Survival
- **ACT** – Execute Your Decision
  
- **Like shampooing – Do It Again!!!!**
- Ref. - Colonel John Boyd, USAF

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## Harborfest 2015

- Oswego County EMO and US Coast Guard Joined Forces – **AMSC Exercise**
  
- **Large Tabletop Exercise** –
  - 15 agencies and 49 participants
  
- **BASED NEED** on **ACTUAL** events gone wrong elsewhere

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## Disguise It and They Will ...



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## Burning Boat



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## Event Postings - \$200



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## Make Them Think and Act!!!



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## The Part 18 Permit



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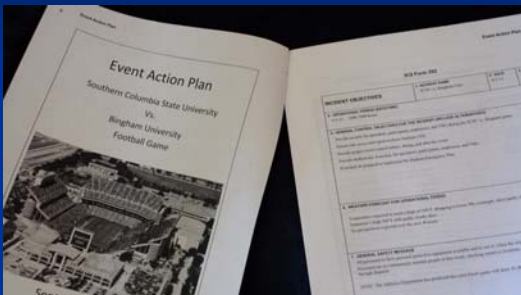
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## Event Action Plan



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## Combat Bleeding Kit



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## Combat Trauma Kit



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## EMS Upgrades — ala Boston Marathon

- 2 Tourniquets, Quick Clot, Occlusive Dressing, Israeli Bandages, Bright Green bags.”
  - Loaned to City Fire, EMS and Law Enforcement **[To assist others vs. self]**

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## More Changes and Upgrades

- Sat. Night EMS Placement- **CHANGED**
- Casualty Collection Points – **ADDED**
- Patient Drop Locations – E. Side of River
  - Pick-up – Wright's Ldg. and CG Station

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## Marine Patient Transport



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## Pre-Event Fine Tuning



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## EOC/JOC Operations



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## Fast Lane...



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## Position Specific Manuals

- **KEEP IT SIMPLE and STEAL!!!**
  - USCG Incident Management Handbook
  - Customize for YOUR Event
- **Planning** – Event Planning “P”
- **Operations** – EMS, Fire, LE, USCG
- **EOC Manager** [?!?]
- **Public Information** [PIO]

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## And the Outcomes....

- Multi-agency IAP as EVENT PLAN
  - Make Custom Forms
- Suspicious Activity Reporting Training
  - OFPC Intelligence Liaison Officer
- Joint Ops and EOC Saturday Night
- County Radio – Installed @ USCG Station

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## Lessons Learned

1. The Devil **is** in the DETAILS
  - Exercise Event Plan Through Event Close
2. Creativity Pays – “AMSC Exercise”
3. Plan to Provide Basic Resources
4. Non-Public Safety Partners are Critical
  - Even if they don't know it!!!
  - “...at the Orange Docks..”

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## Special Training



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## Stuff Happens



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## ONE Incident – ONE Oops!

- 10 -15 min. AFTER Fireworks
  - “Report of Man Missing in Wright’s Marina”
  - “... 2 People in the Water...”
  - “Woman is in water” [NYSP Marine unit]
  - “Man may have been in water BEFORE the Fireworks...” [> 45 minutes] (the Woman)
- ? “LOCATION??” - “The Orange Dock”
- Where in .... Orange Dock??!!?!?!?

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## Learn From Others



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## More Lessons Learned

- 5. Don't Delay After-Action Meeting
  - Let Time Work FOR You
- 6. Continuous Event Mgt. Changes
  - Requires Effort to Maintain Capabilities
- 7. Plan for Demobilization
- 8. Capitalize on Networking Time
  - Hospital Consultant – H'fest EOC Rep

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## Last Minute EOC Technical Glitches

- No Air Conditioning – 80s and humid
- EOC Venue Internet Connections...
  - Last Minute UNKNOWN Changes to server
  - IT "Guru" not on-shift
  - Verizon Wireless Hub –
    - Access number untried

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## New Thoughts

- Look for Opportunities to Build Capabilities
  - Staff and Facility *Upgrades*
  - Example: Event Liaison Works at Hospital
    - GREAT Information Beyond the ER
- Find Advances in Technology
  - New Car is a Wireless Communication Hub
  - Satellite access -7 devices from 50 feet away

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## Stay Current on Threats

- 40 Representatives - Large Arenas, Stadiums, and Large Events
  - Nationwide representation
- What keeps you awake at night...?

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## And Now...HERE!!!!

- What Can I Add or Clarify?
- Thank You for Your Time
- Dale A. Currier, MS Ed, CEM, MEP, EIEIO  
[dale.a.currier@gmail.com](mailto:dale.a.currier@gmail.com)  
315 – 436 - 1422

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## Thank You!!!



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